

# MISSION CRITICAL AGILITY

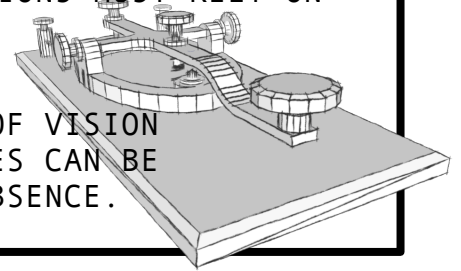
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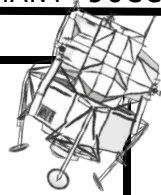
It is essential to maintain an agile mindset by pursuing **vision**, taking **risks**, and deferring **commitment** even when facing severe potential consequences.

**VISION** IN its most familiar form is the capacity to see that which is not and perceive the impact it could have on our world. WHILE ESSENTIAL, this type of vision is **insufficient** on its own. It must be **COMBINED** with the vision to **APPROPRIATELY** support exploration “into the margins” and to recognize the time, place, and manner in which an idea can realize its full potential. **MANY SUCCESSFUL COLLABORATIONS MUST RELY ON**

**DIFFERENT INDIVIDUALS TO PROVIDE THESE DISTINCT FORMS OF VISION AND MANY FAILURES CAN BE TRACED TO ITS ABSENCE.**



**RISK** is an unavoidable part of any visionary project regardless of industry. It must not be avoided “at all costs” but in fact traded against the other currencies of a project (budget, schedule, etc.) Healthy risk aversion should lead us to favor **simplicity** in our designs, but this can be taken too far. we should aspire to the agile principle of building the **simplest thing that could possibly work.**



**Commitment**, WHEN EXERCISED TOO EARLY, IS THE GREATEST ENEMY OF AGILITY. A TEAM THAT CAREFULLY AND APPROPRIATELY **DEFERS** COMMITMENT MAXIMIZES AND EXTENDS ITS OPTIONS WHILE RETAINING ITS CRITICAL INVESTMENT UNTIL THE CORRECT OPTION IS MORE CLEAR. MODERN TECHNOLOGIES THAT help enable DEFERRED COMMITMENT INCLUDE OPEN SOURCE SOFTWARE AND CLOUD COMPUTING.

